1Q 2018 PRESENTATION



24 MAY 2018

This presentation contains forward-looking statements that involve risks and uncertainties. All statements other than statements of historical facts are forward-looking. You should not place undue reliance on these forward-looking statements for many reasons.

These forward-looking statements reflect current views with respect to future events and are by their nature subject to significant risk and uncertainties because they relate to events and depend on circumstances that will occur in future. There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by these forwardlooking statements.

Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot assure you that our future results, level of activity or performance will meet these expectations. Moreover, neither we nor any other person assumes responsibility for the accuracy and completeness of the forward-looking statements. Unless we are required by law to update these statements, we will not necessarily update any of these statements after the date of this presentation, either to conform them to actual results or to changes in our expectations.

- Conan Exiles launched successfully on 8 May 2018 and has sold in total more than 1.4 million units, and will soon be Funcom's best selling game to date
- Mutant Year Zero: Road to Eden was announced and has received a lot of favourable interest. It
 will be launched in second half of 2018.
- Publishing of a Conan game to be developed by industry veterans Petroglyph has been announced, to be launched in first half of 2019
- The equity increased by USD 21.5 m in the guarter driven by
 - The NOK 88.4 million Swedbank Robur private placement which closed successfully
 - The cash-less acquisition of rights to a major IP portfolio including Conan the Barbarian through 50% ownership of Heroic Signatures DA which closed successfully
 - The conversion into equity of USD 3.0 million (including accrued interest) of the convertible bond, remaining face value is USD 0.6 million
- 1Q18 was EBITDA positive, despite focus on the 2Q18 Conan Exiles launch



1Q 2018 FINANCIALS

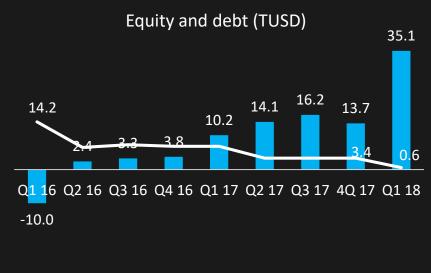


POSITIVE EBITDA IN PRE-LAUNCH QUARTER

TUSD	1Q 18	1Q 17
Revenue	2 677	10 921
EBITDA	77	6 707
EBIT	-1 138	5 975
Profit	-1 172	6 129
Cash	16 533	10 286
Equity	35 137	10 179
Debt ¹	570	6 899
Key revenue activity	None	Conan Exiles Early Access launch

COMMENTS

- EBITDA positive in a quarter dominated by launch preparations
- Cash significantly up due to Robur private placement
- Equity up USD 25m since 1Q17 due to Robur, IP rights acquisitions and debt conversion
- Debt reduced by USD 3m in 1Q18



Equity — Debt*

COMMENTS

- Equity from minus USD 10m to plus USD 35m in 2 years
- Debt reduced from USD 14.2m to USD 0.6m in 2 years



INTERNAL PROJECTS



CONAN EXILES LAUNCH

- Full launch on Conan Exiles on PC, Xbox One and PlayStation 4 on 8 May
 2018, and successfully transferred from Early Access and Game Preview
- The game sold 1 million units* across all platforms between 31 January
 2017 and the release on 8 May 2018
- In total, the game has now sold more than 1.4 million units* including retail sell-in, already selling as many units as Age of Conan did in its first three years.
 - · Conan Exiles will soon become Funcom's bestselling game of all time
- The game has continued to be profitable since its first week after Early Access launch 31 January 2017



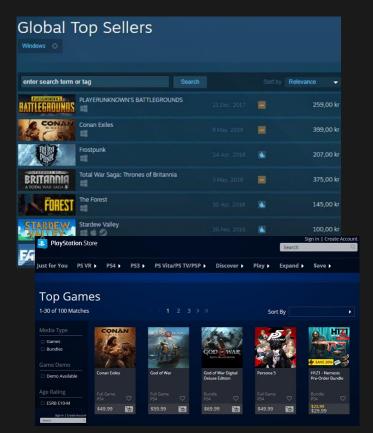


- The game has been well received by both players and press
 - Some negativity due to the lack of official servers at launch following a large influx
 of returning players on PC and a higher than expected ratio of players on official vs.
 private servers
 - The quality of the game has greatly improved during the Early Access / Game
 Preview period and while the game could have benefited from even more quality improvements, this was clearly a more stable and higher quality launch than before
 - The team continues to improve the quality of the game and listen to the community to provide players with the best possible experience
- The game will be released for PlayStation 4 in Japan during Summer 2018 by Spike Chunsoft, both digitally and in retail stores







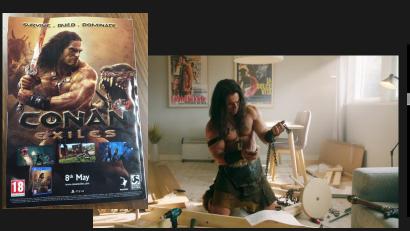


- Conan Exiles was the third bestselling game on Steam during launch week, and second bestselling game the week after
- On PlayStation, Conan Exiles entered the Top Games list in several territories, including the US
- Reviews for Conan Exiles seem to be averaging between 7 and 7.5, with some platform variation. Reviews have been divisive, ranging from 6 to 9 out of 10.
- Concurrent users playing on PC has almost matched Early Access peak, reaching a solid 49,230 players after launch, and has decreased more slowly than at Early Access launch
- The game has performed well on Twitch, reaching as high as 4th most viewed game



CONAN EXILES - MARKETING ACTIVITIES

- A targeted marketing campaign has been executed, including activities such as in-store marketing, live-action Twitch and YouTube ads, print ads, website takeovers, console store ads, influencer marketing, cinema ads, Facebook ads, and more
- Various PR activities were also executed including press events, consumer events, trailer drops, and news announcements





- Conan Exiles will receive the following types of updates during the following months:
 - Bug fixes and "Quality of Life" updates
 - New features and functionality
 - DLC packs
- New features and functionality will be free, with additional optional content to be packaged as DLC
- First DLC pack will be released during June











- Age of Conan's "Saga of Zath" server ran from 24 January to 15 May and was successful in engaging players and increasing revenue
 - The Saga Server is a limited time server where players must start new characters and strive to reach specific milestones in order to earn rewards before the server event ends on 15 May.
- Secret World Legends received the "Dawn of the Morninglight" issue
 - The first story content to be added in over 2 years
 - Well received by the players
- More content and events are planned for SWL going forward



PUBLISHING PROJECTS



MUTANT YEAR ZERO: ROAD TO EDEN

REVEAL

- Tactical adventure game revealed on 28 February
- Widespread pickup in the gaming press, CGI «went viral» with millions of views
- Unique setting, characters, and mix of strategy and adventure well received

FIRST LIVE DEMO

- Live demo at GDC in San Francisco in March 2018
- Previews in several major publications, e.g PC Gamer, IGN, and GameSpot
- Feedback from press on release was very positive, first live gameplay demo saw undivided positive response from the press

COMING ACTIVITIES

- E3 is next major marketing beat, first ever hands-on demo to share it with press
- Further PR and marketing activities will be executed leading up to launch
- On track for 2H18 launch on PC, Xbox, and PS4







- Petroglyph is a well known developer of Real Time Strategy games
- Funcom is fully funding a new project with Petroglyph utilizing the Conan the Barbarian IP
- The game is planned to launch on PC during the first half of 2019
- More information on the game will be made available closer to its launch



In Funcom Oslo:

- New game concept using the "Conan the Barbarian" IP
- Pre-production pushed to 2H 2018

In Funcom North Carolina:

- New major project was greenlit and entered pre-production phase in March 2018
- The Team is currently hiring with most key positions filled
- Full production scheduled to start in late 2Q or 3Q 2018 depending on staffing speed
- The game will be a Cooperative online shooter game with a Premium business model using an IP from Heroic Signatures that isn't Conan
- The company does not expect to reveal any information about the new project in 2018

HE PATH TO STABLE BASELINE REVENUES AND GROWTH

Royalties from Heroic Signatures

Co-development and publishing

Internally developed console games

Xbox and PS4

Internally developed PC games

From 3-7 yr development time... → ...to 1-2 yr development time

From 1 game in development at a time... \Rightarrow ...to 2 internal games in development at a time

2005-15 2016-17 2018-19

KEY ACTIVITIES 2018 AND 2019

	2018	2019
Heroic Signatures	 From 1 Feb: Conan Exiles, Age of Conan Mutant Year Zero Potential new licensees 	 Conan Exiles, Age of Conan, Mutant YZ, Petroglyph Conan game Potential new licensees
Co-development and publishing	Mutant Year Zero launchNew partnerships made	 Petroglyph launch Potential publishing game #3 launch New partnerships made
Internally developed (pc and console)	 Oslo: Full Conan Exiles launch Oslo: New Conan game US: Cooperative shooter 	Oslo: New Conan gameUS: Cooperative shooter

- Conan Exiles sold in total more than 1.4 million units
- Mutant Year Zero: Road to Eden to be launched in second half of 2018
- The Petroglyph Conan game to be launched in first half of 2019
- Equity increased by USD 21.5 m in 1Q18 driven by
 - The NOK 88.4 million Swedbank Robur private placement
 - The acquisition of IP rights including Conan the Barbarian
 - The conversion into equity of USD 3.0 million (including accrued interest) of the bond
- 1Q18 was EBITDA positive, despite focus on the Conan Exiles launch

QUESTIONS?

